

The Health System Alliance of Arizona represents the largest health systems and employers across Arizona, including Abrazo Health, Banner Health, Carondelet Health, Dignity Health, HonorHealth, and Northern Arizona Healthcare.

Health Systems are integrated networks which include all segments of the healthcare industry such as hospitals, physicians, emergency care, rehabilitation centers, and other health related services. These networks increase access points for patients to obtain care in a cost-effective manner in a coordinated way. Our members operate acute care facilities, trauma centers, urgent care centers, outpatient centers and specialty medical groups facilities across Arizona. The Alliance represents all but one Level 1 Trauma Center in the state.

Representing  
**80%**  
hospital-related  
care in Arizona

Over  
**88,000**  
statewide employees

**40+**  
cities/towns  
served

**770+**  
facilities

Our health systems also serve as hubs for medical research and innovation including the Ivy Brain Tumor Center, Barrow Neurological Institute, HonorHealth Research and Innovation Institute, Banner Sun Health Research Institute, Banner MD Anderson, and the Abrazo Heart Hospital.

### Critical Infrastructure

Hospitals are vital to our state's quality of life and financial health. Not only do they provide 24/7 care, but they also help strengthen economic development opportunities, attract and expand business development, and create hundreds of thousands of local jobs.

Our **\$29.8 billion** plus impact makes us a key contributor to Arizona's economy.



In 2021, healthcare employees generated **14.5%\*** of the state's workforce.



The average wage of a hospital worker is **\$93,246.\***



\* Source: Arizona Office of Economic Opportunity

